## **CPA** Practice **Advisor**

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Jon Hubbard • Nov. 11, 2021



As we head into the final quarter of 2021, it's time to start planning for the coming year. The decisions you make today don't just impact your firm today. They help determine your trajectory over the next five to ten years. That's why it's so important to take time out of working *in* your firm to work *on* your firm and consider your long-term mission and strategy.

As you finalize your goals and plans for next year, keep the following growth trends front of mind.

## Digital marketing is essential

It's never been easier to attract and deliver value to clients worldwide, and the firms

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Compared to traditional advertising methods, digital marketing — including search engine optimization (SEO), social media, paid advertising and organic search — is more effective at helping companies reach their target audiences. In the digital marketplace, potential clients are looking for companies to solve their problems. You win more clients when you use digital marketing channels to educate your target market on how your firm can solve its problems.

## Frictionless prospect and client experience

You should be obsessed with the experience your prospects and clients have with your firm and your team members — before and after they become clients.

When you're evaluating new technologies and marketing strategies, think mobilefirst. After all, that's where your clients are. Nearly 95% of all people in the U.S. own a mobile phone, according to Pew Research. And according to eMarketer, people spend over 3.5 hours per day on their mobile devices.

If there is too much friction in the process of engaging you for services, clients will leave and find someone easier to work with. Some questions to consider include:

- How easy is it for our clients to get us the information we need? Snail mail, inperson drop-off, and "print, sign and email" do not help the client experience; they detract from it.
- How many individuals in our firm have contacted the client over the last two weeks? In many firms, clients feel like they're working with two different firms rather than two different departments of the same firm. That's an issue.
- What activity should clients be able to perform from their mobile device but currently can't? Filling out tax organizers, sending PBC documents, reviewing and e-signing tax returns, paying invoices and more can and should be done online now.

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We've seen a serious uptick in firms focusing on marketing and business development far beyond the "traditional" activities of attending local business networking events and sponsoring golf outings. If your competitors are marketing their services, this should tell you that marketing is important.

# Content strategy is king

Content marketing helps build trust between you and your current and prospective clients because it involves sharing valuable content without asking anything in return. As a result, you gain your audiences' trust faster and more deeply. And when people trust you, they're more likely to support you and seek your advice and recommendations.

Your content needs to answer your clients' and prospects' questions and solve their problems. Every service in your firm (or at least the services you are interested in growing) should have a clear and concise content strategy. That strategy should include clear messaging, a lead-generating website, marketing emails and social media.

## Data-driven business development strategies

Your firm is sitting on a goldmine of data that can inform your business development strategies, and you can leverage this data with both your current clients and prospects.

For example, for your top 20% of clients, create a report that shows which services they do with you and which services they are good candidates for but don't currently buy from you. With this information, you can create a strategy to cross-sell and grow them into buying more of your existing services. For prospects, based on their interactions with your digital marketing efforts, reach

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ahead — not just of your competitors, but of your clients, too. Use these five growth trends to kick start your efforts and make 2022 your most profitable year yet.

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