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## EFFECTIVE BRAND

Just reading the few words that make up this story's headline, branding purists have already made up their minds that I don't know what I'm talking about. After all, doesn't branding take months to accomplish through a bevy of paid consultants who want you to spend a lot of money on concept, testing and implementation?

**Scott Cytron** • Oct. 04, 2010

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Just reading the few words that make up this story's headline, branding purists have already made up their minds that I don't know what I'm talking about. After all, doesn't branding take months to accomplish through a bevy of paid consultants who want you to spend a lot of money on concept, testing and implementation?

The answer is yes ... and no. I've been in many branding situations for companies and organizations that went on for quite a long time ... and with very effective results. However, no accountant I know wants to spend this kind of time on anything related to marketing. Nowadays, almost-instantaneous results are expected; they are not the reality, but ROI of some sort is expected almost right away.

Branding can be done inexpensively and at warp speed, Mr. Sulu, and that's why the experts are not going to be happy with what I have to say to accounting firms who want to "brand." Pay careful attention; this is one of those behind-the-curtain secrets the consultants won't talk about.

"Branding" is in the eye of the beholder and is actually very different for each and every firm or company that attempts to do it. While there are no cookie-cutter solutions in branding, there are lots of ways to brand — some very effective and some not so much.

When a firm brands itself effectively, its clients, prospects and friends of the firm

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What happens when you think of a firm that isn't well positioned — a firm that perhaps is doing business as it always has without any thought to actually asserting an opinion or trying to partner with its clients?

To brand effectively, firms must decide what they want to be when they grow up. As cliché as that sounds, it's true. Yet, branding does not have to take a lot of time and does not have to cost a lot of money. It can be done simply and cost effectively. Here are three tips for creating an effective brand.

### **1. CREATE A CONSISTENT MESSAGE IN 140 CHARACTERS OR LESS**

Most branding exercises include a messaging component, but I think simpler is much better. The trick is to create a consistent 30-second message that everyone in the firm — from receptionist to managing partner — knows and can recite at any time without coming across as rehearsed or canned.

It's also known as your elevator speech, and you'll want to create messaging that is honest and believable. If you were to say, "I can double your bottom line," you instantly come off as phony and crass. Instead, when someone asks what you or your firm does, you need to respond with a short message about what you offer and what is different about your services. In other words, you need to persuade the person to understand and see the value of what your firm offers to potential businesses and referrals.

Creating a consistent message brands your firm because no matter where you are or what the circumstances may be, a consistent message solidifies your firm's image in your stakeholders' minds. They will get used to hearing the same words. The 30-second speech is also great for any kind of networking function, or even as a short bio if you are being introduced before a group.

I recently spoke before a group of accountants in Louisiana, and one of the exercises

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I'm not completely validating doing this in only 140 characters and being done with your messaging, but it is an interesting approach. By the way, "This is what 140 characters looks like. It's really not much more than a few sentences, and offers a great opportunity to be very succinct."

## **2. DECIDE WHAT YOU'RE BRANDING**

I've never met a firm that does absolutely everything well. Although many firms don't want to hear this, there's no way a firm can deliver services, maintain a quality staff and experience annual growth increases without something, somewhere along the way, suffering from a lack of resources and attention. That's just human nature; otherwise, there would be one "super firm" that would have everyone's business.

Instead, firms should decide what they do well, stick to their core competencies and brand themselves to these services. So how do you do that?

- List five areas where you stand apart from your competition or similar providers. This could be something in industry niche (verticals), service offerings (anything beyond traditional tax and accounting), expertise (advanced knowledge or credentials), or something else.
- Out of the five areas, which three do you do really, really well?
- Concentrate on those three areas, and build your branding around them.

Consider the firm that excels in international tax, employee benefit plan audits and consulting in an industry niche, such as healthcare. To brand a firm in these three areas, what you'll want to come up with is a plan on how you're going to market and promote your services to those respective audiences.

Each of these requires a different plan on how you're going to make an impact. But just think about how much further you'll be in the branding process if you focus on

just a handful of things you do well.

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branding is trying to accomplish. The partners do not necessarily have to agree on the tactics themselves, but must embrace the overall concepts.

Yes, it's easier said than done, but absolutely critical to the process. The best advice is to get everyone in one room and discuss branding as a group, asking for direction and feedback, all with the intent to build consensus and buy-in during the process.

What are some of your firm's branding stories, good or bad? Send me an e-mail, and I'll post them (anonymously, if desired) in a future "MarketingWorks" column or on [www.CPATechViews.com](http://www.CPATechViews.com).

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