## **CPA**

## Practice **Advisor**

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Nellie Akalp • Sep. 26, 2018

Succession planning isn't just for retiring entrepreneurs. In fact, more and more people are delaying retirement, according to a recent Gallup Poll. The poll shows 74% of working Americans plan to work past retirement age, with 11% expecting to work full time and 63% expecting to work part time. But even if retirement isn't on the near horizon for you, having a succession plan in place is a smart idea.

Incredibly, three in five small businesses do not have a business succession plan in place, according to a Nationwide Small Business Survey. Of those, 47% don't have a succession plan because they don't think it's necessary, while 14% don't have a plan because they're not willing to give up their businesses. Other reasons for going without a succession plan include not knowing when to create a plan (11%), not having time to develop a plan (11%) and being confused by government regulations (8%).

What will happen to your business when you are no longer at the helm? Do the people who are next in line know your vision for your business? (Do you even know who your successors will be?)

Here's how to develop a succession plan to keep your CPA firm thriving for years to come.

## **Succession Plan 101**

1. **Choosing your successor.** Do you have a family member in mind as your successor? According to The Family Firm Institute, only about 30% of family-owned businesses survive into the second generation, 12% make it into the third

generation, and only about 3% last into the fourth generation and beyond. Family

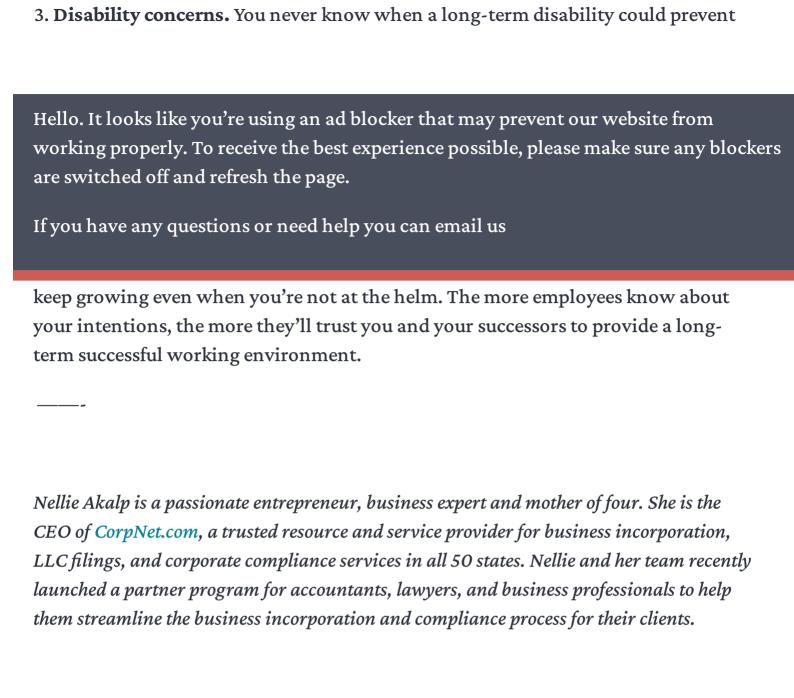
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Whether your chosen successor is a family member or not, you should:

- Discuss the opportunity with them extensively to make sure they are enthusiastic and ready to take on the job.
- Gradually educate them about all aspects of the business so they learn the ins and outs of all operations.
- Stretch their skill levels, give them more responsibilities and more management duties so workers are comfortable with taking orders from someone other than yourself.
- Make sure all your key players know the plan for succession, so the choice isn't a surprise to anyone.
- 2. Make it legal. The form of your business affects your succession plan. If you have shareholders or partners, your succession plan may need to include a buy/sell agreement that allows your successor to buy out other partners' and shareholders' shares of the company, or you may need to transfer to your successor through a shareholders' agreement. Other options include an exit plan that allows for shareholders to buy out your shares, or gifting part or all of the business to your successor. Congress recently increased the lifetime gift exemption to \$10 million adjusted annually for inflation. You might owe taxes on monies exceeding the exemption, but once you no longer own the business, it's no longer part of your estate, and future profits won't subject your estate to additional taxes.

Alternatively, you may decide to help your successor buy the business by providing financing assistance. Then, you'd receive regular income from the loan principal and interest for the life of the loan. However you decide to hand the business over to a successor, make sure you go over the details with your attorney so there are no unanswered questions after you leave.



**Small Business** 

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