## **CPA**

## Practice **Advisor**

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allocate partner income is no surprise to CPA industry observers – the trend seems to gather steam every year, according to The Rosenberg Survey.

Marc Rosenberg • Sep. 03, 2014

The correlation between size of firm and use of a compensation committee to allocate partner income is no surprise to CPA industry observers – the trend seems to gather steam every year, according to The Rosenberg Survey.

Now 61% of firms with 8 partners or more report the CC as their method of choice, and after working with hundreds of firms on matters of partner compensation, we have a pretty good idea why committees keep gaining momentum.

Here are our top reasons – you may have some too, and if so, we'd like to hear them.

- 1. Compensation committees (CC) are the best way to achieve a balance between partner production and intangible contributions such developing staff, management, teamwork and core values.
- 2. CC promotes partner teamwork by keeping the firm away from the "eat what you kill" mentality.
- 3. CC encourages partners to work hard and smart <u>every year</u> and avoid coasting on high, cumulative metrics such as book of business.
- 4. CC promotes a sense of fairness because partners elect CC members who are the most credible and trustworthy partners in the firm.
- 5. CC members are often the highest earners, so they tend to err on the side of being generous to the other partners at their own expense.
- 6. CC lessens the burden on the managing partner to explain the allocation of income because decisions were made by a panel of impartial judges and not just one person's (the MP) opinion.

7. A critically important duty of a CC is to explain compensation decisions to each

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perspective.

0. CCs aren't perfect, but they are way better than any other system, especially formulas.

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Marc Rosenberg is a nationally known consultant, author and speaker on CPA firm management, strategy and partner issues. President of his own Chicago-based consulting firm, The Rosenberg Associates, he is founder of the most authoritative annual survey of mid-sized CPA firm performance statistics in the country, The Rosenberg Survey. He has consulted with hundreds of firms throughout his 20+ year consulting career. He shares his expertise regularly on The Marc Rosenberg Blog.

Firm Management

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